

BWINDI COMMUNITY HOSPITAL

AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2011

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BWINDI COMMUNITY HOSPITAL

Management Report

for the year ended 30 June 2011

On behalf of the management and the entire staff of Bwindi Community Hospital (BCH), let me have the honor to brief you about the operations of BCH following conclusion of the implementation period of our first strategic plan of 2007/8-2010/11.

Implementation of the BCH Strategic Plan was 80% successful.

Bwindi Community Hospital has grown over the last three years to become one of the best health care providers in the region and as such has been ranked twice as the best service provider by UPMB in her 2009/10 support supervision rankings.

BCH has ensured that enormous growth in infrastructure and services is matched with quality improvement through evidence based interventions. Strategic planning has kept every staff focused as well as aiding monitoring and evaluation of our work.

We have managed to improve service utilisation by children, pregnant mothers and the poorest-of-the-poor to address health inequalities.

Over the past three years

OPD attendance has grown by 85% to 30,115 consultations a year and the under fives OPD attendance by 89% to 8,880.

Deliveries have increased by 73% to 1,743 while inpatient services grew by 69% to over 4,000 admissions a year. This increase has been accelerated by Child Health Project (CHAP) and eQuality Health membership uptake promoting 'equal utilisation for equal needs'.

Our malaria prevention programme has reduced malaria incidence among the under fives attending OPD from 51% in 2006 to 13.5% in 2011. We are yet to assess whether some of these outputs have translated into significant impact on the intended outcomes such as reduction in infant mortality rate, maternal mortality ratio and improved household income

ACHIEVEMENT HIGHLIGHTS

- BCH has grown in both infrastructure and services to become a third level referral centre for Kanungu district.
- Enhanced capacity to handle very ill patients through use of monitors and resuscitation equipment, appropriate staffing and adequate medical supplies.
- Maintained safe blood transfusion services.
- Introduced new tests and equipment such as chemistry and CD4 count tests.
- Full time radiology and imaging services.
- Opened a satellite HCII in Byumba Batwa settlement.
- Started care for children with long-term medical conditions.

BWINDI COMMUNITY HOSPITAL

Management Report

for the year ended 30 June 2011 (Continued)

- Reduced incidence of malaria among U5 attending OPD from 51% to 13.5% through distribution of ITNs.
- Improved neonatal mortality rate in the ward from 22% to 14%
- Reduced mortality rate in under fives admitted from 3.2% to 2%
- Improved immunisation coverage to 96% DPT3 and 94% for measles
- Increased hospital deliveries by 45%
- Opened operating theatre with capability of dealing with emergency and elective surgical conditions.
- Increased HIV care awareness to 95%
- Tested 50% of all people in the area aged 15 years and above
- Enrolled 1000 clients under HIV care
- Generally improved service utilisation by over 50%
- Have stayed among the top 3 institutions with improved quality according to UPMB support supervision rankings
- Launched eQuality Health membership Scheme of which 27% of the target population has since subscribed.
- Completed registration of all household members in three sub counties of Kayonza, Mpungu and Kanyantorogo
- Produced externally audited accounts each year
- Started Friends of Bwindi Community Health centre charity in the UK
- Ensured efficient use of resources and accountability.
- Obtained hospital accreditation by UMDPC in 2008
- Maintained accurate and timely information for internal and external use
Established an electronic library for staff
- Offered 12 scholarships to staff
- Secured long term leadership of the hospital with senior staff obtaining higher qualifications.

CHALLENGES

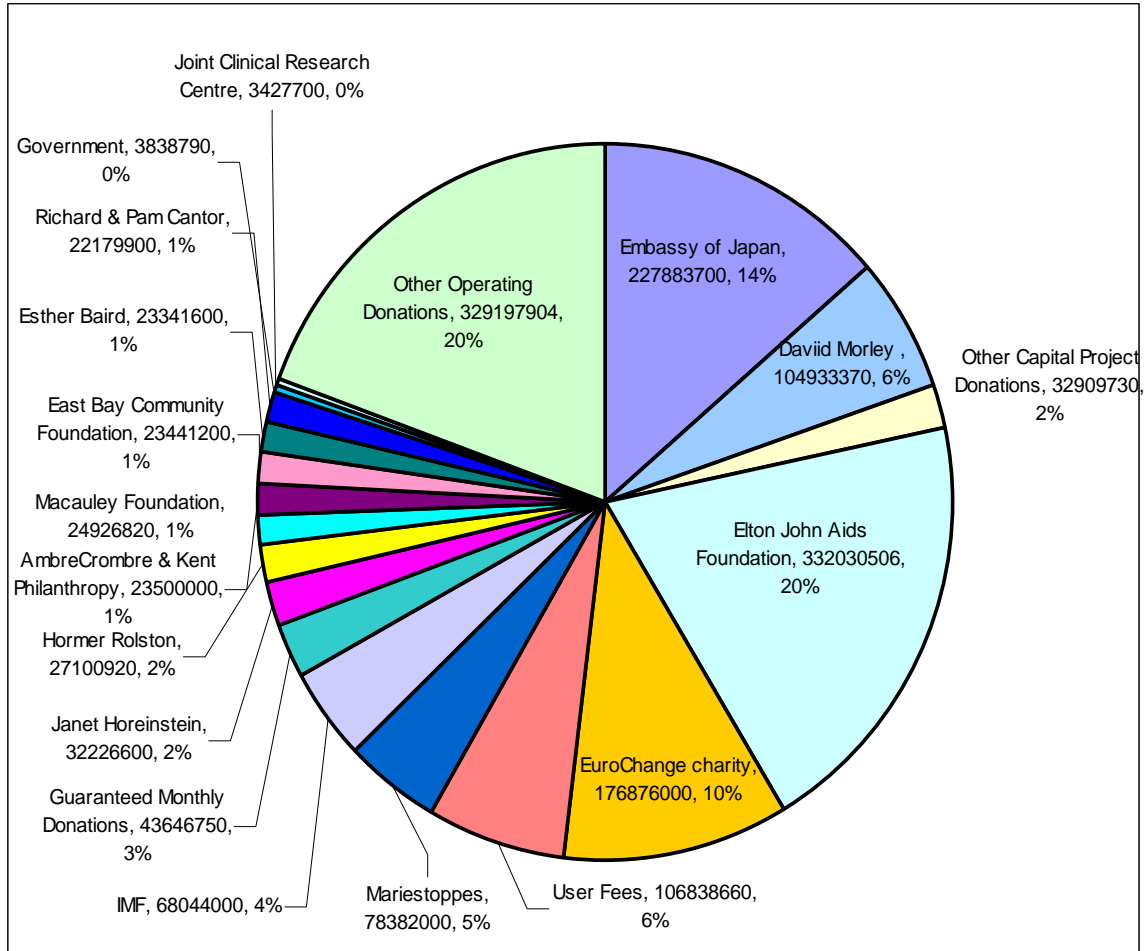
- No sustainable funding yet as you will observe in the financial status Report.
- Power generation still expensive to sustain
- No descent staff accommodation yet
- Need to develop rigorous ways of measuring various outcomes of our interventions.

BWINDI COMMUNITY HOSPITAL

Management Report for the year ended 30 June 2011 (Continued)

We are very grateful to every body that has been part of our cause; your generosity is benefiting thousands of people in the community we serve. Many thanks indeed!!!

Source of income for the year 2010-2011



BWINDI COMMUNITY HOSPITAL

Management Report

for the year ended 30 June 2011

BOARD OF DIRECTORS

The following served on the Board during the period under review and up to the time of signing the accounts:

The Rt. Rev. Dan Zoreka	: Bishop of Kinkiizi / Chairman
Dr. R. Birungi Mutahunga	: Medical Superintendent / Secretary (from 1 July 2010)
Rev. Justus Tibesigwa	: Diocesan Secretary
Canon Charles Byarugaba	: Principal Hospital Administrator
Ms. Jane Anyango	: Principal Nursing Officer (from July 2010)
Dr. Scott Kellermann	: Hospital Founder
Ms. Veronica Ndagano	: Accountant
Rev. Eldad Beyeza	: Parish Priest, Buhoma
Canon Christine Tumusiime	: Mothers' Union President
Mr. Alfred Twinomujuni	: Chairman, Buhoma Community Rest Camp
Hon. Amama Mbabazi	: Area MP Kinkiizi West (Ex-Official)
Canon Precious Ngabirano	: Diocesan Chancellor (Ex-Official)
Dr. Stephen Sebudde	: District Health Officer (Ex-Official)
The Rev. Canon Emos Komunda	: Diocesan Health Coordinator (from 1 July 2010)
Mr. James Kanyomoozi	: Chairperson LC III Kayonza (Ex-Official)
Dr. Mbonye	: Co-opted Member
Dr. Sarah Kyobe	: Co-opted Member

RESULTS

The results for the period are set out in the Statement of Comprehensive Income on page 8.

AUDITORS

Carr Stanyer Sims & Co. were appointed as auditors of Bwindi Community Hospital, and have signified their willingness to continue in office.

By Order of the Board

Kanungu, Uganda

Date: _____

DR. R. BIRUNGI MUTAHUNGA
SECRETARY / MEDICAL SUPERINTENDENT

Independent Auditor's Report
to the Members of Bwindi Community Hospital

Report on the Financial Statements

We have audited the accompanying financial statements of **Bwindi Community Hospital** as set out on pages 7 to 20. The financial statements comprise the Statement of Financial Position at **30 June 2011**, the Statement of Comprehensive Income, and Statement of Cash Flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

The Board of Director's Responsibility for the Financial Statements

The Directors are responsible for the preparation and fair presentation of these financial statements in accordance with the various donor reporting requirements and the organisation's accounting policies. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independent Auditor's Report
to the Members of Bwindi Community Hospital

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the organisation at 30 June 2011, and of the surplus and cash flows for the year then ended in accordance with the donor reporting guidelines.

Certified Public Accountants

Kampala, Uganda

BWINDI COMMUNITY HOSPITAL

Statement of Financial Position at 30 June 2011

	Note	2011 Ushs.	2010 Ushs.
ASSETS			
NON-CURRENT ASSETS	3	1,317,905,669	1,370,968,381
		-----	-----
CURRENT ASSETS			
Stocks	4	158,098,578	32,460,480
Receivables and prepayments	5	118,448,820	92,942,610
Funds in transit		95,244,000	10,163,446
Bank and cash balances	6	142,580,773	75,999,785
		-----	-----
		514,372,171	211,566,321
		-----	-----
TOTAL ASSETS		1,832,277,840	1,582,534,702
		=====	=====
FUNDS AND LIABILITIES			
FUNDS			
CAPITAL FUND	7	1,317,905,669	1,370,968,381
GENERAL FUND	8	373,840,138	142,275,671
		-----	-----
TOTAL FUNDS		1,691,745,807	1,513,244,052
		-----	-----
CURRENT LIABILITIES			
Bank overdraft	6.1	90,413	-
Payables and accruals	9	140,441,620	69,290,650
		-----	-----
		140,532,033	69,290,650
		-----	-----
TOTAL FUNDS AND LIABILITIES		1,832,277,840	1,582,534,702
		=====	=====

These financial statements were approved by the Board of Directors on2011
and were signed on its behalf by:

THE RT. REV. DAN ZOREKA

CHAIRMAN

DR. BIRUNGI MUTAHUNGA

MEDICAL SUPERINTENDENT

BWINDI COMMUNITY HOSPITAL

Consolidated Statement of Comprehensive Income

for the year ended 30 June 2011

	Note / Schedule	2011 Actual Ushs.	2011 Budget Ushs.	2010 Actual Ushs.
INCOME				
Grants / Donations	10	1,721,607,121	2,751,693,600	1,524,597,480
Other income	11	327,752,796	70,000,000	201,717,828
		-----	-----	-----
Total Income		2,049,359,917	2,821,693,600	1,726,315,308
Less: Capital expenditure	I	(263,263,430)	(1,158,000,000)	(196,026,820)
		-----	-----	-----
Balance Available for Recurrent Expenditure		1,786,096,487	1,663,693,600	1,530,288,488
		-----	-----	-----
RECURRENT EXPENDITURE				
Human Resource Costs	II	1,011,745,470	1,091,983,100	1,050,211,870
Vehicle running	III	77,758,410	102,937,000	96,921,390
Medical and laboratory supplies	IV	144,808,616	140,844,900	164,497,110
Administration expenses	V	169,929,770	146,690,500	228,791,776
Field activities	VI	29,193,800	53,106,400	31,801,200
Repairs and maintenance	VII	21,230,550	2,900,000	9,363,670
Transport and travel	VIII	23,893,400	12,000,000	14,481,800
Legal and professional fees	IX	9,735,000	15,000,000	8,562,000
Free treatment	X	24,000	-	3,811,000
Patients care	XI	20,990,200	29,700,000	49,400,830
Equipment replacement	XII	1,619,260	9,493,600	3,138,500
Promotion and publicity	XIII	22,879,220	34,152,300	33,197,410
Cleaning and sanitation	XIV	13,158,410	22,385,800	23,650,050
Utilities	XV	1,535,000	2,500,000	2,499,600
Bank charges		6,030,914	-	7,389,132
		-----	-----	-----
Total Recurrent Expenditure		1,554,532,020	1,663,693,600	1,727,717,338
		-----	-----	-----
SURPLUS / (DEFICIT) FOR THE YEAR	8	231,564,467	-	(197,428,850)
		=====	=====	=====

BWINDI COMMUNITY HOSPITAL

Statement of Cash Flows for the year ended 30 June 2011

	2011 Ushs.	2010 Ushs.
CASH FLOWS FROM OPERATING ACTIVITIES		
Net Surplus / (Deficit) for the year	231,564,467	(197,428,850)
Working capital changes		
Increase in payables and accruals	71,150,970	(9,216,410)
Stocks	(125,638,098)	7,010,059
Debtors and prepayments	(25,506,210)	(35,967,770)
Funds in transit	(85,080,554)	44,032,367
	-----	-----
Net Cash inflows from Operating Activities	66,490,575	(191,570,604)
	-----	-----
Net Increase / (Decrease) in Cash and Cash Equivalent	66,490,575	(191,570,604)
Cash and Cash Equivalent at 1 July 2010	75,999,785	267,570,389
	-----	-----
CASH AND CASH EQUIVALENTS AT 30 JUNE 2011	142,490,360	75,999,785
	=====	=====

BWINDI COMMUNITY HOSPITAL

Notes to the Financial Statements **for the year ended 30 June 2011**

1. STATUS

Bwindi Community Hospital is a Mission Hospital under the Church of Uganda, Diocese of Kinkiizi. The Hospital was started in 2003 as a clinic. The main objective of the Hospital is to bring holistic health care and life in all its fullness to the members of staff, patients, clients and visitors in the Hospital and community.

2. SIGNIFICANT ACCOUNTING POLICIES

2.1 Basis of Accounting

The annual accounts are prepared under the historical cost convention on an accrual basis.

2.2 Depreciation

Fixed assets are depreciated on a straight line basis over their expected useful lives at the following rates:

Building	4% per annum
Furniture and fittings	15% per annum
Medical Equipment	20% per annum
Office equipment	20% per annum
Motor vehicles	25% per annum
Motorcycles	25% per annum
Minor Buildings	33.3% per annum
Computers and accessories	33.3% per annum

Depreciation is charged against Capital Fund and not against the General Fund in the Statement of Comprehensive Income.

2.3 Foreign Currencies

Amount received in foreign currency is translated into Uganda shillings at rates ruling at the time of the transfer and banked on Uganda shillings account.

2.4 Grants and Donations

Grants and donations are recognised on receipt, unless the donor specifically intends that they be used in a particular period, in which case they may be deferred.

BWINDI COMMUNITY HOSPITAL

Notes to the Financial Statements

for the year ended 30 June 2011 (Continued)

3. NON-CURRENT ASSETS

3.1 Current Period

	<u>Land</u> Ushs.	<u>Buildings</u> Ushs.	<u>Minor</u> <u>Building</u> Ushs.	<u>Motorcycles</u> Ushs.	<u>Motor</u> <u>Vehicles</u> Ushs.	<u>Office</u> <u>Equipment</u> Ushs.	<u>Furniture</u> <u>and</u> <u>Fittings</u> Ushs.	<u>Medical</u> <u>Equipment</u> Ushs.	<u>Work in</u> <u>Progress</u> Ushs.	<u>Computers</u> <u>and</u> <u>Accessories</u> Ushs.	<u>Total</u> Ushs.
<u>Cost/Valuation</u>											
At 1 July 2010	145,350,000	622,799,240	137,553,975	15,750,000	214,715,000	249,126,300	101,942,390	273,567,310	1,774,800	80,437,280	1,843,016,295
Transfers	-	-	1,774,800	-	-	-	-	-	(1,774,800)	-	-
Additions	13,500,000	4,247,000	9,141,710	2,400,000	-	39,741,600	11,096,450	35,990,230	134,326,440	12,820,000	263,263,430
Disposals	-	-	-	-	-	(38,389,000)	-	-	-	-	(38,389,000)
At 30 June 2011	158,850,000	627,046,240	148,470,485	18,150,000	214,715,000	250,478,900	113,038,840	309,557,540	134,326,440	93,257,280	2,067,890,725
<u>Depreciation</u>											
At 1 July 2010	-	40,738,114	72,603,835	5,447,917	92,485,729	78,616,494	31,077,296	117,945,237	-	33,133,292	472,047,914
Charge for the year	-	23,263,390	59,474,392	4,187,500	53,678,750	46,423,994	15,562,993	56,196,601	-	27,467,139	286,254,759
Disposals	-	-	-	-	-	(8,317,617)	-	-	-	-	(8,317,617)
At 30 June 2011	-	64,001,504	132,078,227	9,635,417	146,164,479	116,722,871	46,640,289	174,141,838	-	60,600,431	749,985,056
<u>Net Book Value</u>											
At 30 June 2011	158,850,000	563,044,736	16,392,258	8,514,583	68,550,521	133,756,029	66,398,551	135,415,702	134,326,440	32,656,849	1,317,905,669

BWINDI COMMUNITY HOSPITAL

Notes to the Financial Statements

for the year ended 30 June 2011 (Continued)

3. NON-CURRENT ASSETS (Continued)

3.2 Previous Period

	<u>Land</u> Ushs.	<u>Buildings</u> Ushs.	<u>Minor</u> <u>Building</u> Ushs.	<u>Motor</u> <u>cycles</u> Ushs.	<u>Motor</u> <u>vehicles</u> Ushs.	<u>Office</u> <u>Equipment</u> Ushs.	<u>Furniture</u> <u>and</u> <u>Fittings</u> Ushs.	<u>Medical</u> <u>Equipment</u> Ushs.	<u>Work in</u> <u>Progress</u> Ushs.	<u>Computers</u> <u>and</u> <u>Accessories</u> Ushs.	<u>Total</u> Ushs.
<u>Cost/Valuation</u>											
At 1 July 2009	145,350,000	585,021,240	59,791,575	8,000,000	254,775,000	245,457,800	81,740,340	258,418,990	6,066,400	43,091,960	1,687,713,305
Transfers	-	-	6,066,400	-	-	-	-	-	-6,066,400	-	-
Additions	-	37,778,000	71,696,000	7,750,000	-	3,668,500	20,202,050	15,148,320	1,774,800	38,009,150	196,026,820
Disposals	-	-	-	-	(40,060,000)	-	-	-	-	(663,830)	(40,723,830)
At 30 June 2010	145,350,000	622,799,240	137,553,975	15,750,000	214,715,000	249,126,300	101,942,390	273,567,310	1,774,800	80,437,280	1,843,016,295
<u>Depreciation</u>											
At 1 July 2009	-	16,297,862	31,185,367	3,125,000	72,836,979	28,791,234	15,785,938	63,566,622	-	9,086,787	240,675,789
Charge for the year	-	24,440,252	41,418,468	2,322,917	56,345,010	49,825,260	15,291,358	54,378,615	-	24,157,135	268,179,015
Disposals	-	-	-	-	(36,696,260)	-	-	-	-	(110,630)	(36,806,890)
At 30 June 2010	-	40,738,114	72,603,835	5,447,917	92,485,729	78,616,494	31,077,296	117,945,237	-	33,133,292	472,047,914
<u>Net Book Value</u>											
At 30 June 2010	<u>145,350,000</u>	<u>582,061,126</u>	<u>64,950,140</u>	<u>10,302,083</u>	<u>122,229,271</u>	<u>170,509,806</u>	<u>70,865,094</u>	<u>155,622,073</u>	<u>1,774,800</u>	<u>47,303,988</u>	<u>1,370,968,381</u>

BWINDI COMMUNITY HOSPITAL

Notes to the Financial Statements

for the year ended 30 June 2011 (Continued)

4.	STOCKS	2011	2010
		Ushs.	Ushs.
	Drugs	123,984,878	10,636,480
	Consumables	34,113,700	21,824,000
		-----	-----
	TOTAL (To Page 7)	158,098,578	32,460,480
		=====	=====
5.	DEBTORS AND PREPAYMENTS	2011	2010
		Ushs.	Ushs.
	International medical group	38,342,750	-
	Other advances	27,815,330	-
	Patients fees in arrears	26,040,090	32,797,870
	Prepayments	18,277,100	23,189,510
	Investment-Micro Hydro Power	4,000,000	4,000,000
	Staff advances	3,283,350	14,691,270
	Gideon Kwikiriza-Scholarship	690,200	1,150,200
	Pledges - Receivables	-	17,113,760
		-----	-----
	TOTAL (To Page 7)	118,448,820	92,942,610
		=====	=====
6.	BANK AND CASH BALANCES	2011	2010
		Ushs.	Ushs.
	Stanbic Bank Uganda Limited, Kihiihi		
	Grants Account	11,546,205	27,695,955
	Operational	-	1,418,407
	Primary Health Care	76,234	1,541,640
	Gideon Scholarship	7,651,550	3,649,800
	US Dollar Account (US \$ 7,473.75)	18,684,375	-
	Egpaf	7,535,790	-
	Japanese funded	80,471,549	-
	Peter Scholarship	1,416,000	-
	Cooperative Bank (UK)		
	Current Account (£ 3,219.97)	12,783,400	27,104,859
	Cash in hand	2,415,670	14,589,124
		-----	-----
	TOTAL (To Page 7)	142,580,773	75,999,785
		=====	=====
6.1	Bank Overdraft	2011	2010
		Ushs.	Ushs.
	Stanbic Bank Uganda Limited, Kihiihi		
	Operational Account	90,413	-
		=====	=====

BWINDI COMMUNITY HEALTH CENTRE

Notes to the Financial Statements for the year ended 30 June 2011 (Continued)

7. CAPITAL FUND

The balance on this account represents amounts expended on fixed assets as reduced by depreciation and disposals as follows:

	2011 Ushs.	2010 Ushs.
Balance at 1 July 2010	1,370,968,381	1,447,037,516
Additions to fixed assets during the year	263,263,430	196,026,820
Depreciation charge for the year	(286,254,759)	(268,179,015)
Net book value of disposals	(30,071,383)	(3,916,940)
	-----	-----
Balance at 30 June 2011	1,317,905,669	1,370,968,381
	=====	=====

8. GENERAL FUND

The balance on this account relates to accumulated surpluses / (deficits) as follows:

	2011 Ushs.	2010 Ushs.
Balance at 1 July 2010	142,275,671	339,704,521
Surplus / (Deficit) for the year (from Page 8)	231,564,467	(197,428,850)
	-----	-----
Balance at 30 June 2011	373,840,138	142,275,671
	=====	=====

9. CREDITORS AND ACCRUALS

The balance on this account is made up as follows:

	2011 Ushs.	2010 Ushs.
Other creditors	126,598,070	44,946,080
Creditors	5,583,550	16,284,570
Accruals (Carr Stanyer Sims & Co.)	8,260,000	8,060,000
	-----	-----
TOTAL (To Page 7)	140,441,620	69,290,650
	=====	=====

BWINDI COMMUNITY HOSPITAL

Notes to the Financial Statements

for the year ended 30 June 2011 (Continued)

10. GRANTS

Donor	2011 Actual Ushs.	2011 Budget Ushs.	2010 Actual Ushs.
Major donors-Kellermann's Foundation / FOBCH	1,543,044,927	2,626,693,600	1,446,862,480
Donations in kind	148,520,984	-	50,322,900
Egpaif	17,861,490	-	-
Ministry of Health-Primary Health Care	3,838,790	100,000,000	4,475,140
Joint Clinical Research Centre	3,427,690	15,000,000	16,135,400
Sundry donors	3,000,000	-	1,430,000
Voluntary Services Overseas	1,913,240	10,000,000	5,371,560
TOTAL (To Page 8)	1,721,607,121	2,751,693,600	1,524,597,480

11. OTHER INCOME

	2011 Actual Ushs.	2011 Budget Ushs.	2010 Actual Ushs.
Patients user fees	302,182,010	70,000,000	143,978,960
Sundry income	15,863,000	-	41,985,648
Gain on exchange (Net)	5,742,786	-	-
Proceeds from the sale of assets	3,965,000	-	15,753,220
TOTAL (To Page 8)	327,752,796	70,000,000	201,717,828

12. EXCHANGE RATES

In accordance with the accounting policy stated in Note 2.3, the exchange rates used for the closing balances in convertible currencies were:

1 UK £ = Ushs. 3,970

1 US \$ = Ushs. 2,500

BWINDI COMMUNITY HOSPITAL

Detailed Expenditure Schedules

for the year ended 30 June 2011

	2011 Actual Ushs.	2011 Budget Ushs.	2010 Actual Ushs.
I CAPITAL EXPENDITURE			
Work in Progress-Buildings	134,326,440	-	1,774,800
Office equipment	39,741,600	-	8,168,500
Medical equipment	35,990,230	53,000,000	15,148,320
Land	13,500,000	-	-
Computers and accessories	12,820,000	-	33,509,150
Furniture	11,096,450	-	20,202,050
Minor buildings	9,141,710	34,000,000	71,696,000
Buildings	4,247,000	941,000,000	37,778,000
Motorcycles	2,400,000	-	7,750,000
Motor vehicles	-	130,000,000	-
	-----	-----	-----
TOTAL (To Page 8)	263,263,430	1,158,000,000	196,026,820
	=====	=====	=====
II HUMAN RESOURCE COSTS			
Salaries	736,925,770	844,483,680	670,714,880
NSSF (10%) contribution	67,906,100	93,831,520	57,970,880
Staff housing	49,354,000	53,255,400	50,621,000
Transport allowance	34,669,030	-	36,578,500
Professional development	28,166,650	4,050,900	40,313,340
Volunteer costs	24,357,410	20,300,000	69,449,980
Wilber Tumwesigye	23,258,700	-	23,573,500
Wages	14,587,080	-	43,287,930
Meals and allowances	12,338,730	59,424,600	20,641,740
Break tea	10,097,000	-	9,923,970
Uniforms	2,899,500	3,105,000	5,204,320
Byumba	2,539,000	-	1,151,500
Data clerks	2,252,600	-	-
Staff parties	1,266,000	1,932,000	1,836,000
Sports recreation	398,000	5,600,000	731,500
Recruitment expenses	240,000	6,000,000	6,503,300
Maternity kit	228,000	-	355,500
Medical costs	161,900	-	3,247,520
Procurement	100,000	-	-
Chap	-	-	5,206,510
Bonus	-	-	2,800,000
Staff welfare	-	-	100,000
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TOTAL (To Page 8)	1,011,745,470	1,091,983,100	1,050,211,870
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BWINDI COMMUNITY HOSPITAL

Detailed Expenditure Schedules

for the year ended 30 June 2011 (Continued)

	2011 Actual Ushs.	2011 Budget Ushs.	2010 Actual Ushs.
III VEHICLE RUNNING			
Fuel and lubricants	38,157,230	85,723,500	52,878,750
Vehicle repairs	19,810,100	-	23,451,150
Tyres	10,503,000	-	10,328,000
Insurance	7,115,080	8,833,400	7,104,490
Motorcycles	2,173,000	8,380,100	3,159,000
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TOTAL (To Page 8)	77,758,410	102,937,000	96,921,390
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IV MEDICAL AND LABORATORY SUPPLIES			
Drugs	140,623,470	133,844,900	154,794,860
Expired drugs	3,691,596	-	1,390,250
Other supplies	493,550	7,000,000	8,312,000
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TOTAL (To Page 8)	144,808,616	140,844,900	164,497,110
	=====	=====	=====
V ADMINISTRATION EXPENSES			
Generator	70,327,520	66,000,000	59,030,600
Internet	37,349,550	35,565,000	64,146,140
Handling services	13,517,139	-	-
Stationery and office supplies	11,686,520	3,900,000	26,935,240
Meetings and workshops	11,081,150	14,880,300	8,399,800
Electrical supplies	7,815,500	17,845,200	15,078,690
Telephone and telecommunication	6,400,860	8,500,000	8,831,650
Survey / inspection fees	3,580,000	-	1,950,300
Bad debts written off	3,265,000	-	15,849,740
Licence and permits	1,548,450	-	2,133,100
Insurance	1,490,750	-	1,652,760
Postages	1,303,200	-	364,900
Membership fees	425,000	-	750,000
Sundry expenses	139,131	-	-
Exchange loss	-	-	21,034,726
Office equipment supplies	-	-	1,444,110
Medical	-	-	1,190,020
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TOTAL (To Page 8)	169,929,770	146,690,500	228,791,776
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BWINDI COMMUNITY HOSPITAL

Detailed Expenditure Schedules

for the year ended 30 June 2011(Continued)

	2011 Actual Ushs.	2011 Budget Ushs.	2010 Actual Ushs.
VI FIELD ACTIVITIES			
Follow up programme	23,396,700	20,155,300	25,092,300
Food and related supplies	5,797,100	16,688,000	6,708,900
Facilitation allowances	-	16,263,100	-
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TOTAL (To Page 8)	29,193,800	53,106,400	31,801,200
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VII REPAIRS AND MAINTENANCE			
Buildings	8,219,250	} 2,900,000	1,936,200
Generator	4,808,000		2,894,500
Utilities	3,338,000		1,659,500
Medical equipment	2,724,000		1,208,000
Office equipment	1,365,300		944,000
Computer hardware	280,000		398,970
Furniture and small equipment	490,000		252,700
Tools	6,000		8,800
Telephone	-		61,000
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TOTAL (To Page 8)	21,230,550	2,900,000	9,363,670
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VIII TRANSPORT AND TRAVEL			
Carriage	17,322,900	12,000,000	11,097,700
Transport	5,693,500	-	2,264,600
Accommodation	877,000	-	1,119,500
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TOTAL (To Page 8)	23,893,400	12,000,000	14,481,800
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IX LEGAL AND PROFESSIONAL FEES			
Audit fees	9,735,000	} 15,000,000	8,260,000
Legal fees	-		302,000
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TOTAL (To Page 8)	9,735,000	15,000,000	8,562,000
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BWINDI COMMUNITY HOSPITAL

Detailed Expenditure Schedules

for the year ended 30 June 2011 (Continued)

	2011 Actual Ushs.	2011 Budget Ushs.	2010 Actual Ushs.
X FREE TREATMENT			
Poor patients	24,000	-	1,803,100
Batwa	-	-	1,205,700
Guest house	-	-	368,500
Gorilla Forest Camp	-	-	229,100
Tourists and visitors	-	-	204,600
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TOTAL (To Page 8)	24,000	-	3,811,000
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XI PATIENTS CARE			
Utilities	16,878,200	21,700,000	43,542,580
Patients food	4,112,000	8,000,000	5,858,250
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TOTAL (To Page 8)	20,990,200	29,700,000	49,400,830
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XII EQUIPMENT REPLACEMENT			
Small furnishings	1,619,260	9,493,600	1,363,500
Beds and beddings	-	-	1,775,000
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TOTAL (To Page 8)	1,619,260	9,493,600	3,138,500
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XIII PROMOTION AND PUBLICITY			
Development programmes	9,866,720	10,112,500	13,841,730
Advertising	8,635,100	15,443,500	18,968,580
Events	4,377,400	8,596,300	387,100
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TOTAL (To Page 8)	22,879,220	34,152,300	33,197,410
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XIV CLEANING AND SANITATION			
Sanitation and disinfection	13,078,410	22,385,800	20,400,050
Landscaping	80,000	-	3,250,000
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TOTAL (To Page 8)	13,158,410	22,385,800	23,650,050
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BWINDI COMMUNITY HOSPITAL

Detailed Expenditure Schedules for the year ended 30 June 2011 (Continued)

	2011 Actual Ushs.	2011 Budget Ushs.	2010 Actual Ushs.
XV UTILITIES			
Water	690,000	600,000	600,000
Security	585,000	-	467,600
Gas	260,000	1,900,000	1,420,000
Supplementary lighting	-	-	12,000
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TOTAL (To Page 8)	1,535,000	2,500,000	2,499,600
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